

# Bank of America 2015 Global Real Estate Conference

September 2015





### Safe Harbor

This presentation contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934. We intend for such statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on certain assumptions and describe future plans, strategies and expectations of the Company and are generally identifiable by use of the words "believe," "expect," "intend," "plan," "anticipate," "estimate," "project," "seek," "target," "potential," "focus," "may," "should" or similar words. Although we believe the expectations reflected in forward-looking statements are based upon reasonable assumptions, we can give no assurance that our expectations will be attained or that results will not materially differ. Factors which could have a materially adverse effect on our operations and future prospects include, but are not limited to: changes in national, international, regional and local economic conditions generally and real estate markets specifically; changes in legislation/regulation (including changes to laws governing the taxation of real estate investment trusts) and actions of regulatory authorities; our ability to qualify and maintain our status as a real estate investment trust; the availability and attractiveness of financing (including both public and private capital) to us and to our potential counterparties; the availability and attractiveness of terms of additional debt repurchases; interest rates; our credit agency ratings; our ability to comply with applicable financial covenants; competition; changes in supply and demand for industrial properties (including land) in the Company's current and potential market areas; difficulties in identifying and consummating acquisitions and dispositions; our ability to manage the integration of properties we acquire; environmental liabilities; delays in development or lease-up schedules; tenant creditworthiness; higherthan-expected costs; changes in asset valuations and related impairment charges; changes in general accounting principles, policies and guidelines applicable to real estate investment trusts; and those additional factors described under the "Risk Factors" and elsewhere in the Company's annual report on Form 10-K for the year ended December 31, 2014 and in the Company's subsequent Exchange Act reports. We caution you not to place undue reliance on forward-looking statements, which reflect our outlook only and speak only as of the date of this press release or the dates indicated in the statements. We assume no obligation to update or supplement forward-looking statements. For further information on these and other factors that could impact the Company and the statements contained herein, reference should be made to the Company's filings with the Securities and Exchange Commission.



### Why FR?

#### **Tested Leadership and Platform**

- Focused strategy: Deliver sustainable cash flow growth through leasing and disciplined portfolio and capital management
- •Local market expertise for leasing, management, acquisitions, development and sales
- •Track record of industry-leading customer service

#### **Strong Capital Structure**

- •Net debt to EBITDA ratio of 6.0x (1)
- Fixed Charge Coverage of 2.72x
- •Investment grade credit ratings
- •New \$625M line of credit with 4+1 year term;
- •New \$260M 7-year term loan swapped to 3.39%

#### Diversified, In-fill Portfolio

- •64.8 million square feet owned and under construction
- Nation's top industrial markets
- •Top tenant = 2.8% of rental income; Top 20 tenants = 21.4%
- •95.1% occupied, up 210 bps versus 2Q14

#### **Favorable Industrial Fundamentals**

- •2Q15 was the 21st consecutive quarter of positive net absorption
- •GDP growth drives tenant demand
- •New supply still below historical levels
- •FR cash rental rate spreads positive six consecutive quarters; GAAP = 14 consecutive

#### Cash Flow Growth Opportunity – Potential Drivers

- •Drive average occupancy to 95%
- •Rental rate bumps and rate growth
- Lower capital costs
- •Lower TI/LC/Cap Ex
- •In process development/acquisitions



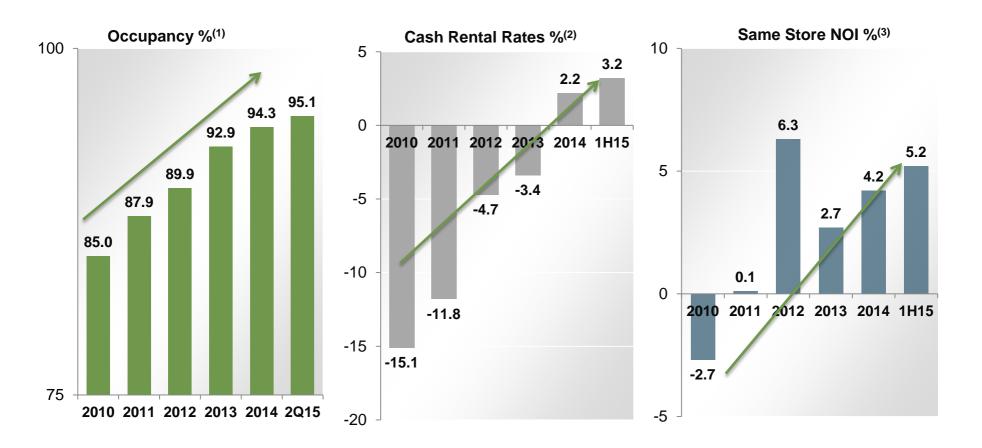
#### **Broad Platform and Presence**



Allocating new capital to higher growth markets/submarkets Southern California is largest market – and growing



## **Key Portfolio Cash Flow Metrics**



Reflects FR execution and improved market fundamentals

<sup>(1)</sup> Period End.

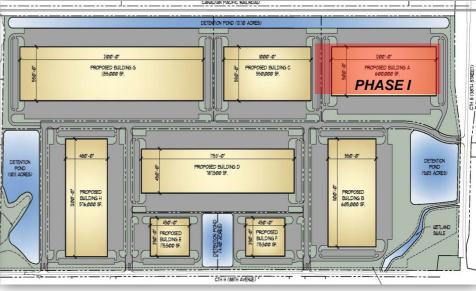
<sup>(2)</sup> Period Average.

<sup>(3)</sup> End of year population. Excludes one-time restoration fee in 2014 and lease termination fees for all periods.

# New Development Opportunity First Park 94 – Southeast Wisconsin









#### **Summary**

Building 1 SF 600,539

Building 1 Completion By: 2Q16

Developable to 4.6 MSF 150K SF to 1.5 MSF

# New Development Opportunity First Arlington Commerce Center II @ I-20 Dallas, TX – Up to 302,000 SF









# Development Execution First 36 Logistics Center @ Moreno Valley







#### **Summary**

Square Feet: 555,670

Investment: \$33.1M / \$60/SF

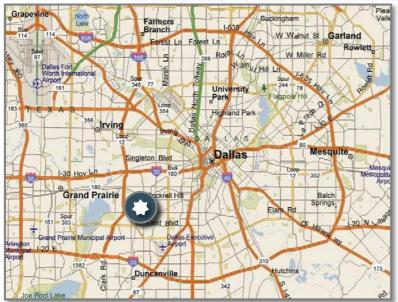
Estimated Yield<sup>(1)</sup>: 7.0%

Completed: 2Q14

# **Development Execution**First Pinnacle Industrial Center







#### **Summary**

Square Feet: 598,445

Estimated Investment: \$25.7M / \$43/SF

Estimated Yield<sup>(1)</sup>: 7.9%

Completed: 2Q15



# **New Development – In Process**

Name	Market	SF	Total Investment	\$/SF	Estimated Yield (GAAP)	% Leased	Estimated Completion
First Northwest Commerce Center	Houston	351,672	\$19.7M	\$56	8.3%	78%	Completed 4Q14
Interstate North Business Park II	Minneapolis	142,290	\$10.7M	\$75	6.8%	50%	Completed 4Q14
First Arlington Commerce Center @ I-20	Dallas	153,187	\$9.5M	\$62	6.4%	41%	3Q15
First 33 Commerce Center	Eastern PA	584,760	\$43.8M	\$75	6.4%	0%	4Q15
First Park @ Ocean Ranch	S. California	237,276	\$27.5M	\$116	6.7%	0%	4Q15
First Park Tolleson	Arizona	386,100	\$21.5M	\$55	7.8%	44%	1Q16
Subtotal/Average		1,855,285	\$132.7M	\$72	7.0%	31%	



### **First Northwest Commerce Center**





#### **Summary**

Square Feet: 351,672

Estimated Investment: \$19.7M / \$56/SF

Estimated Yield<sup>(1)</sup>: 8.3%

Completed: 4Q14



### **Interstate North Business Park II**





#### **Summary**

Square Feet: 142,290

Estimated \$10.7M / \$75/SF

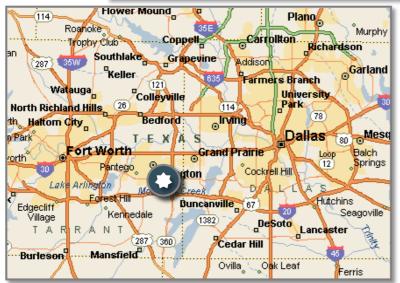
Estimated Yield<sup>(1)</sup>: 6.8%

Completed: 4Q14



## First Arlington Commerce Center @ I-20





#### **Summary**

Square Feet: 153,187

Estimated \$9.5M / \$62/SF Investment:

Estimated Yield<sup>(1)</sup>: 6.4%

Completion By: 3Q15



### **First 33 Commerce Center**



ehighton Wind Gas Roseto WARREN Flanders Succasuma Passaid Passaid BRO
Wilder Ormanyille Belviciere 48 Hackettstown Bartley M O R R I S
Bushkill Center Morristown Livingston WEWY
Daniels ville Belfast Port Murray Parimel Chester Port Murray Parimel Chester
S Cherryville NORTHAM Tetamy Harmony Washington Mendham Mendham
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Macungle Coopersburg Frenchtown Flemington 202
Prwinna Fire SOMERSET Coult Perth Ambay
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Will Collegeville MONMOUTH Banks Assurage Assura
Spring City Pagleville Gwynedd Varminister Churchville Leyfittown Groveville Clarksburg Shark Neptune City
Penlyn Heights Pandand Ullytown Red Valley Land Of Pines Salem Hills Spring Lake
Phoenixville Norristown Oreland Abington Bensalers Chesterfield Hamilton
Reland Aldhain Physioth 309 Jenkintown Brielle Atlanti
highton Kunkletovn Akemanulis Behvider (a) Hacketstown Bartey M O R R I Successuria West Orange West O
Padrou Milanova Pleasant Wrightstown Leisure Village Pleasant
Majuret Holly Lakehurst Silverifon Mantoloking Estate
Havertown Narberth Modes Cinnaminson Would Fort Dix Pleasant Plains Tome
Philadelphia 530 Continued Village Bidge River
Chester Springfield 3 Birchfield Lumberton 0.500 Crestwood Wilege Uak Ridge available Lavallette
Westtown Ong Roosevelt City O C E A N Pine Seaside Park
Concord/ille Ced ar Crest Beach
Haivern Haiver
P Tabernace / Forked River / Latible

#### **Summary**

Square Feet: 584,760

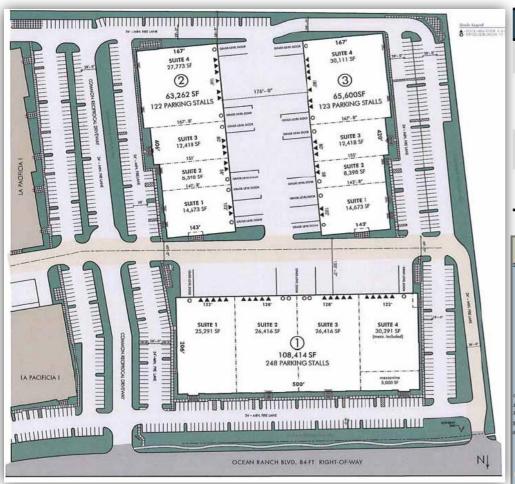
Estimated Investment: \$43.8M / \$75/SF

Estimated Yield<sup>(1)</sup>: 6.4%

Completion By: 4Q15



### First Park @ Ocean Ranch



Summary	
Square Feet:	237,276
Estimated Investment:	\$27.5M / \$116/SF
Estimated Yield <sup>(1)</sup> :	6.7%
Completion By:	4Q15



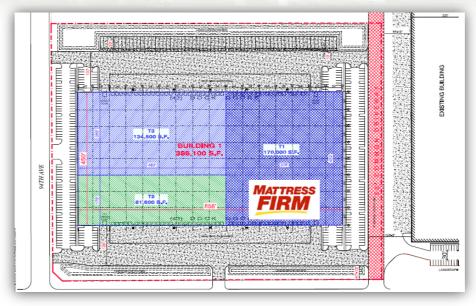
# First Park @ Ocean Ranch 1Q15 Start – Total of 237,276 SF, 3 Buildings<sup>(1)</sup>

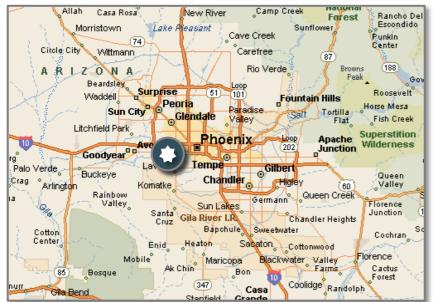




### **First Park Tolleson**







#### Summary

Square Feet: 386,100

Estimated Investment: \$21.5M / \$56/SF

Estimated Yield<sup>(1)</sup>: 7.8%

Occupancy<sup>(1)</sup>: 44%

Completion By: 1Q16

<sup>(1)</sup> Estimated yield based on first year stabilized NOI over GAAP investment basis.



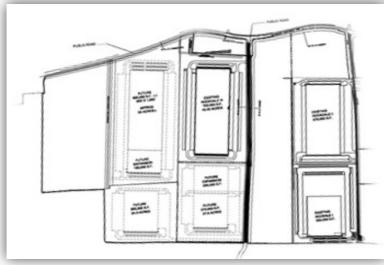
# **Development Pipeline**

Key Sites	Market	Developable SF (K)
Rockdale Land	Nashville, TN	1,500
First Nandina Logistics Center	Inland Empire, CA	1,450
Stockton Land	Stockton, CA	1,200
Oakley Distribution Center	Atlanta, GA	924
Covington Land	Gouldsboro, PA	502
First Grand Parkway Commerce Center	Houston, TX	676
First San Michelle Logistics Center	Inland Empire, CA	189
Totals		6,441

# Rockdale Land Nashville, TN – Up to 1.5 MSF









# First Nandina Logistics Center Inland Empire, CA - Up to 1.45 MSF











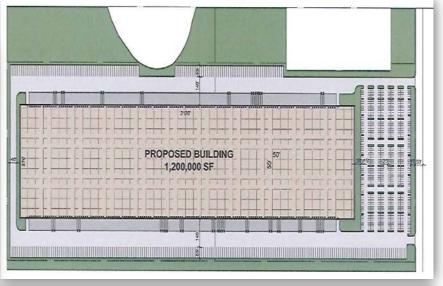
# **First Nandina Logistics Center**



# Stockton Land Stockton, CA – 1.2 MSF









# First Park Fairburn Atlanta, GA – 924,000 SF









# Covington Land Covington, PA – 502,000 SF



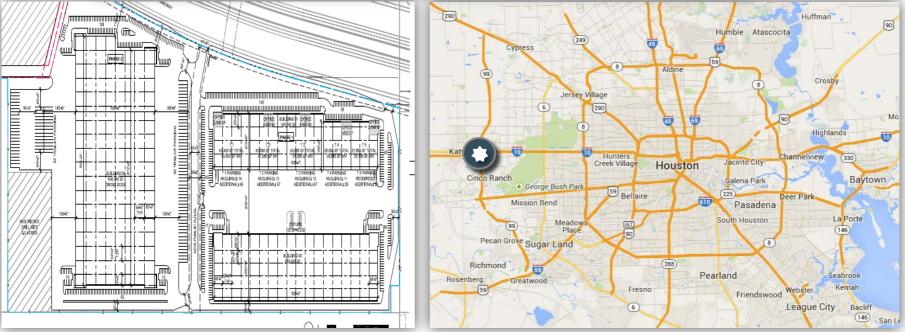




# First Grand Parkway Commerce Center Houston, TX – 676,000 SF

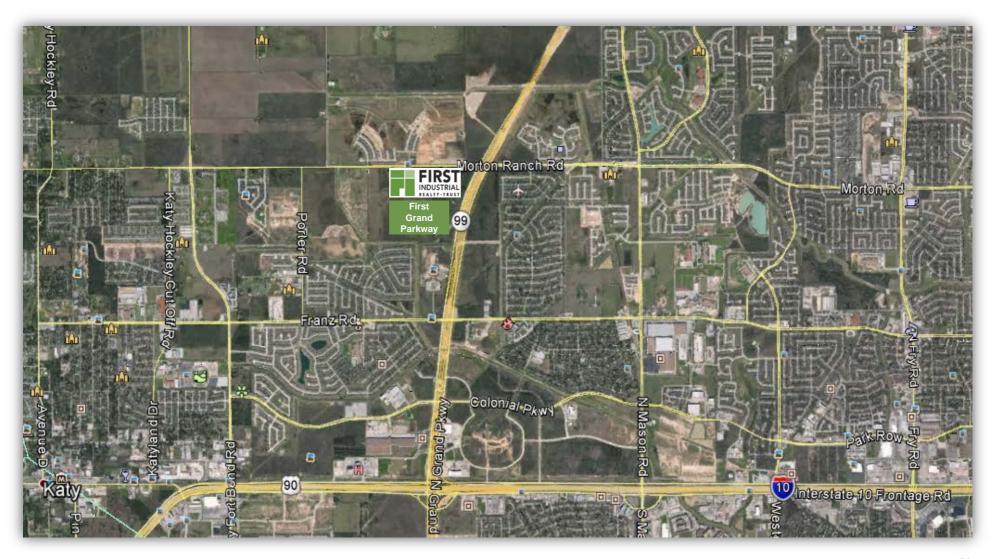








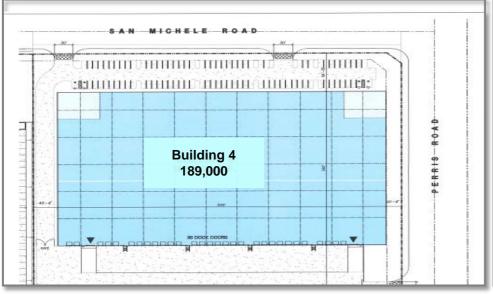
## **First Grand Parkway Commerce Center**



# First San Michelle Logistics Center Inland Empire, CA – 189,000 SF











# First San Michelle Logistics Center





# **2014 Placed In Service Developments**

Name	Market	Total Investment	SF	\$/SF	Estimated Yield (GAAP)	% Occupancy
First Logistics Center @ I-83	Central PA	\$35.4M	708,000	\$50	8.4%	100%
First Bandini Logistics Center	S. California	\$55.3M	489,038	\$113	6.1%	100%
Rust-Oleum Expansion <sup>(1)</sup>	Chicago	\$8.4M	250,243	\$34	6.7%	100%
First Figueroa Logistics Center	S. California	\$8.5M	43,485	\$195	4.0%	100%
Interstate North – Building 1	Minneapolis	\$7.4M	96,787	\$76	9.6%	100%
Subtotal/Average		\$115.0M	1,587,553	\$72	6.9%	100%



## First Logistics Center @ I-83





#### Summary

Square Feet: 708,000

Investment: \$35.4M / \$50/SF

Yield: 8.4%

Completed / Leased: 4Q13 / 3Q14



## First Bandini Logistics Center





#### **Summary**

Square Feet: 489,038

Investment: \$55.3M / \$113/SF

Yield: 6.1%

Completed / Leased: 4Q13 / 4Q14



## **Rust-Oleum Expansion**





Summary	
Square Feet:	250,243
Investment:	\$8.4M / \$34/SF
Yield:	6.7%
Completed / Leased:	2Q14 / 2Q14



## First Figueroa Logistics Center





#### **Summary**

Square Feet: 43,485

Investment: \$8.5M / \$195/SF

Yield: 4.0%

Completed / Leased 2Q14 / 2Q14



### **Interstate North Business Park I**





#### **Summary**

Square Feet: 96,787

Investment: \$7.4M / \$76/SF

Yield: 9.6%

Completed / Leased: 4Q14 / 4Q14

# 2Q15 Acquisition 6150 Sycamore Canyon – Inland Empire







#### **Summary**

Square Feet: 171,619

Purchase Price: \$14.8M / \$86/SF

GAAP Yield: 5.0%

Acquisition Date: 2Q15

# 2Q15 Acquisition 145 W 134<sup>th</sup> Street – Los Angeles





Park Topanga	ndale 2 Duarte South Pasadena West
Malibu Culver City  Inglewood  Westmo  Manhattan Beach  Clifton  Torrance  Lomit  Rancho Palos  Verdes	Maywood Pico Rivera Heights Norwalk Placentia

### Summary

Square Feet: 44,644

Purchase Price: \$5.4M / \$121/SF

GAAP Yield: 5.1%

Acquisition Date: 2Q15



## **2014 Property Acquisitions**

Name	Market	SF	Purchase Price	Price Per SF	GAAP Yield
First Arrowhead Business Center	Phoenix	220,324	\$18.2M <sup>(2)</sup>	\$83	6.6%
Rivertown Distribution Center	Minneapolis	251,968	\$13.4M	\$53	7.3%
Aldrin Distribution Center	Minneapolis	200,000	\$12.0M	\$60	6.7%
4710 Guasti Road	Inland Empire West	133,342	\$10.6M	\$79	5.6%
16875 Heacock <sup>(1)</sup>	Inland Empire East	225,450	\$10.0M	\$44	6.4%
401 Airport Road	Chicago	53,260	\$3.2M	\$60	7.1%
Subtotal/Average		1,084,344	\$67.4M	\$62	6.6%

<sup>(1)</sup> Leasehold interest approximately 60 years.

<sup>(2)</sup> Estimated total investment is expected to be \$20.2M due to costs related to stabilizing the vacant building in this three-building acquisition.

## **2014 Property Acquisitions**





Rivertown Distribution Center \* Minneapolis, MN \* 251,968 SF



Aldrin Distribution Center \* Minneapolis, MN \* 200,000 SF



4710 Guasti Road \* Inland Empire, CA \* 133,342 SF

**FIRST** 



16875 Heacock Street \* Inland Empire, CA \* 225,450 SF



401 Airport Road \* Chicago, IL \* 53,260 SF





### **Select Sales**

2014	
Building SF	2.0 MSF
Price	\$103M (\$51/SF without land)
Average Occupancy	77%
Trailing Twelve-Month Yield	6.0%
Stabilized Yield	7.4%
Occupancy Impact	50 bps
2015 through July 30, 2015	

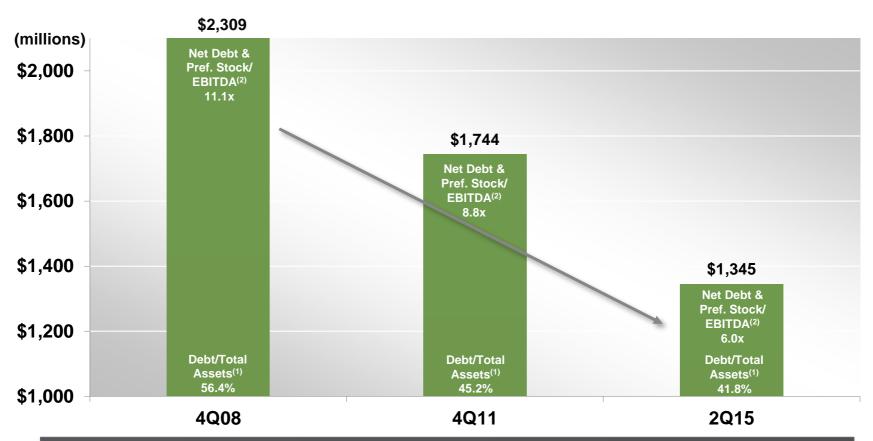
2015 through July 30, 2015	
Building SF	917K SF @ \$46/SF
Price	\$42.9M / \$1.0M (Land)
Average Occupancy	84%
In-place Yield	4.7%
Stabilized Yield	7.4%

Executing on targeted sales to enhance portfolio and redeploy in higher growth assets

# Improved Financial Profile Significantly Strengthened Balance Sheet



Net Debt/Preferred Stock: Reduced by approximately \$964M through 2Q15



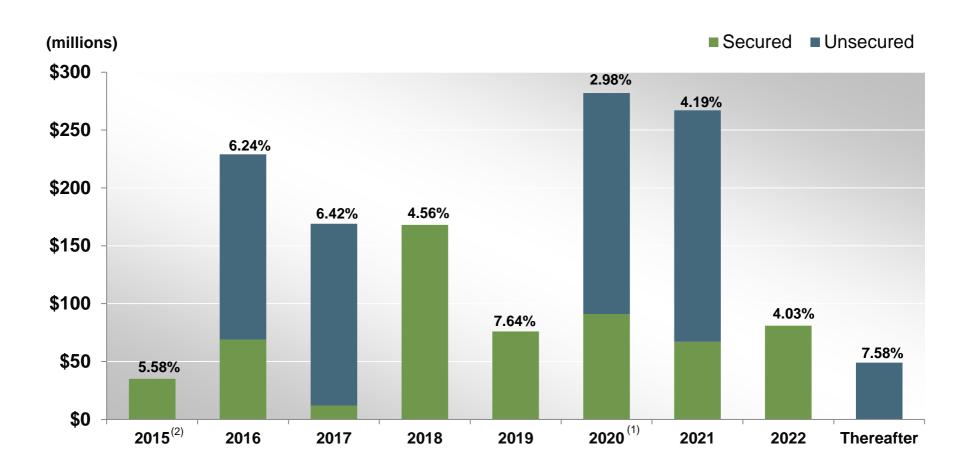
At low end of target Debt + Preferred to EBITDA range of 6.0x to 7.0x Unsecured debt rated investment grade by all ratings agencies

<sup>(1)</sup> Per Indebtedness to Total Assets covenant in senior unsecured note indentures.

### **Laddered Debt Maturities**

FIRST INDUSTRIAL REALTY-TRUST

(as of June 30,2015)



<sup>(1)</sup> Assumes 4+1 maturity for LOC renewal.

<sup>(2)</sup> Assumes 2015 prepayment of a \$23.1 mortgage due in 2016. Excludes new \$260M 7-year term loan announced 9/14/15



## **Strategy for Success**





<u>Leasing and Operations</u> <u>Management</u>

- Drive Average Occupancy to 95%
- Grow Rents
- Normalize TI/LC/CapEx
- Customer Service Focus



#### <u>Capital</u> <u>Management</u>

- Conservative and Flexible Balance Sheet
- Strong Credit Ratios
- Investment Grade
- Optimize Cost of Capital



#### Portfolio Management

- Targeted Development Opportunities
- Selective Acquisitions
- Disciplined Asset Sales

Deliver on opportunity to significantly grow AFFO per share and deliver value for shareholders



Q&A

September 2015

